King of Kings Lutheran Church and Affiliates CONSOLIDATED FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT For the years ended December 31, 2023 and 2022

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Lay Ministry of King of Kings Lutheran Church and Affiliates

#### Report on the Audit of the Consolidated Financial Statements

#### **Opinion**

We have audited the accompanying consolidated financial statements of King of Kings Lutheran Church (a non-profit organization) and its Affiliates (together the Church), which comprise the consolidated statements of the financial position as of December 31, 2023 and 2022, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Church as of December 31, 2023 and 2022, and the changes in net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Church and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Church's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Church's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Church's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

#### **Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidating information on pages 23 to 27 is presented for the purpose of

additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements.

The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Hayes & Associates, L.L.C.

Hayes & Associates, L.L.C.

Omaha, Nebraska

July 12, 2024

### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENTS OF FINANCIAL POSITION December 31, 2023 and 2022

	2023	
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 10,362,095	\$ 15,190,508
Cash restricted by donor	598,169	865,877
Cash designated by board	2,320,234	95,439
Accounts receivable	13,007	11,732
Inventories	13,490	5,295
Prepaid expenses	23,773	16,548
Total current assets	13,330,768	16,185,399
NONCURRENT ASSETS		
Capital assets, net	6,958,240	5,310,126
Right of use asset, net	61,193	9,178
Other assets, net	9,009	9,009
Total noncurrent assets	7,028,442	5,328,313
Total assets	\$ 20,359,210	\$ 21,513,712
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable	\$ 157,130	\$ 174,355
Accrued salaries, vacation, and benefits payable	291,115	265,868
Deferred revenue	1,126	1,450
Lease liability - current	12,078	9,178
Total current liabilities	461,449	450,851
LONG-TERM LIABILITIES		
Lease liability - long-term	50,190	-
Other long-term liabilities	5,000	5,000
Total liabilities	516,639	455,851
NET ASSETS		
Board Designated		
Net assets without donor restrictions		
Designated by board	2,320,234	95,439
Undesignated	16,948,510	20,097,554
Total net assets without donor restrictions	19,268,744	20,192,993
Net assets with donor restrictions	573,827	864,868
Total net assets	19,842,571	21,057,861
Total liabilities and net assets	\$ 20,359,210	\$ 21,513,712

#### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENT OF ACTIVITIES For the year ended December 31, 2023

	Without Donor Restrictions		=		Total	
REVENUES, SUPPORT, AND RECLASSIFICATIONS						
Contributions/offerings	\$	3,611,475	\$	510,948	\$	4,122,423
Tuition		1,454,276		-		1,454,276
Property rental		737,400		-		737,400
Net investment income/(loss)		567,572		120,127		687,699
Program income		2,426		2,693		5,119
Merchandise Income		1,003		-		1,003
Other operating revenue		21,813		-		21,813
Net assets released from restrictions		924,809		(924,809)		-
Total revenues, support, and reclassifications		7,320,774		(291,041)		7,029,733
EXPENSES						
Program services		7,301,243		-		7,301,243
Management and general		943,780		-		943,780
Total expenses	•	8,245,023		-		8,245,023
INTERCOMPANY TRANSFER TO (FROM) AFFILIATE						
CHANGE IN NET ASSETS		(924,249)		(291,041)		(1,215,290)
NET ASSETS, BEGINNING OF YEAR		20,192,993		864,868		21,057,861
NET ASSETS, END OF YEAR	\$	19,268,744	\$	573,827	\$	19,842,571

#### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENT OF ACTIVITIES For the year ended December 31, 2022

	Without Donor Restrictions				Total
REVENUES, SUPPORT, AND RECLASSIFICATIONS					
Contributions/offerings	\$	3,589,230	\$	774,553	\$ 4,363,783
Tuition		1,293,703		-	1,293,703
Property rental		681,358		-	681,358
Miscellaneous property income		4,650		-	4,650
Net investment income/(loss)		(139,982)		(22,033)	(162,015)
Conferences/events		29,776		13,964	43,740
Publishing sales		2,238		-	2,238
Other operating revenue		106,289		6,995	113,284
Gain on sale of assets		4,397,126		-	4,397,126
Net assets released from restrictions		1,622,423	(	1,622,423)	 
Total revenues, support, and reclassifications		11,586,811		(848,944)	10,737,867
EXPENSES					
Program services		6,833,201		-	6,833,201
Management and general		896,133			 896,133
Total expenses		7,729,334		-	7,729,334
INTERCOMPANY TRANSFER TO (FROM)					
AFFILIATE		599,500		(599,500)	 
CHANGE IN NET ASSETS		4,456,977	(	1,448,444)	3,008,533
NET ASSETS, BEGINNING OF YEAR		15,736,016		2,313,312	 18,049,328
NET ASSETS, END OF YEAR	\$	20,192,993	\$	864,868	\$ 21,057,861

#### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES For the year ended December 31, 2023

	Program Services Consolidated		Management and General Consolidated		Total Expense
Wages and salaries	\$	3,322,410	\$	287,792	\$ 3,610,202
Payroll taxes		206,733		22,708	229,441
Employee benefits		536,738		104,895	641,633
Training & education		68,571		23,650	92,221
Ministry food & supplies		275,428		-	275,428
Ministry technology services & fees		101,435		-	101,435
Volunteer Development		58,131		1,123	59,254
Honorariums, consulting, recognition		93,366		-	93,366
Scholarships		27,200		-	27,200
Benevolence		55,357		-	55,357
Event fees		137,689		-	137,689
Promotions		58,768		-	58,768
Office supplies & paper		-		19,882	19,882
Missions		1,039,115		-	1,039,115
Postage & shipping		511		13,047	13,558
Telephone & fax		6		19,513	19,519
IT support		-		51,337	51,337
Bank & transaction processing fees		36,040		21,108	57,148
Professional fees		50		42,178	42,228
Equipment purchases, rental & maintenance		122,018		22,417	144,435
Building repair & maintenance		68,323		3,156	71,479
Building cleaning & janitorial		117,759		15,603	133,362
Building heating & cooling		40,760		5,401	46,161
Building security & fire		31,963		4,235	36,198
Utilities		230,984		30,606	261,590
Property taxes		-		78,034	78,034
Property & liability insurance		-		88,561	88,561
Grounds maintenance		103,540		13,719	117,259
Vehicle repair & maintenance		1,916		254	2,170
Depreciation expense		552,493		74,561	627,054
Lease expense		13,939			 13,939
Total expenses	\$	7,301,243	\$	943,780	\$ 8,245,023

#### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES For the year ended December 31, 2022

	Program Services Consolidated		Management and General Consolidated		Total Expense
Wages and salaries	\$	3,095,413	\$	260,233	\$ 3,355,646
Payroll taxes		175,829		20,794	196,623
Employee benefits		433,860		137,749	571,609
Training & education		110,631		5,666	116,297
Ministry food & supplies		203,906		-	203,906
Ministry technology services & fees		54,887		256	55,143
Honorariums, consulting, recognition		186,938		1,123	188,061
Scholarships		41,650		-	41,650
Benevolence		48,420		-	48,420
Event fees		147,485		-	147,485
Promotions		102,524		-	102,524
Office supplies & paper		303		6,382	6,685
Missions		820,917		-	820,917
Postage & shipping		475		7,004	7,479
Telephone & fax		-		19,172	19,172
IT support		-		48,872	48,872
Bank & transaction processing fees		25,868		26,929	52,797
Professional fees		262,093		37,411	299,504
Equipment purchases, rental & maintenance		193,602		97,531	291,133
Building repair & maintenance		-		-	-
Building cleaning & janitorial		78,662		10,423	89,085
Building heating & cooling		43,032		5,702	48,734
Building security & fire		37,554		4,976	42,530
Utilities		221,260		29,318	250,578
Property taxes		-		74,122	74,122
Property & liability insurance		_		73,976	73,976
Grounds maintenance		95,789		12,692	108,481
Vehicle repair & maintenance		4,783		634	5,417
Depreciation expense		447,320		15,168	 462,488
Total expenses	\$	6,833,201	\$	896,133	\$ 7,729,334

#### King of Kings Lutheran Church and Affiliates CONSOLIDATED STATEMENTS OF CASH FLOWS For the years ended December 31, 2023 and 2022

	2023	2022
CASH FLOWS FROM / (USED IN) OPERATING ACTIVITIES		
Change in net assets	\$ (1,215,290)	\$ 3,008,533
Adjustments to reconcile change in net assets to		
Net cash from/ (used in) operating activities		
Depreciation and amortization	627,054	462,488
Change in accounts receivable	(1,273)	(2,363)
Change in inventories	(8,195)	(5,295)
Change in prepaid expenses	(7,225)	4,780
Change in accounts payable	(17,225)	(173,108)
Change in salaries, vacation, and benefits payable	25,247	56,645
Change in deferred revenue	(324)	(18,214)
Change in right of use asset	(52,015)	13,696
Change in lease liability	53,090	(13,696)
NET CASH FROM / (USED IN) OPERATING ACTIVITIES	(596,156)	3,333,466
CASH FLOWS FROM / (USED IN) INVESTING ACTIVITIES		
Sale/(Purchase) of property and equipment	(2,275,170)	637,022
NET CASH FROM / (USED IN) INVESTING ACTIVITIES	(2,275,170)	637,022
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	(2,871,326)	3,970,488
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, BEGINNING OF YEAR	16,151,824	12,181,336
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, END OF YEAR	\$ 13,280,498	\$ 16,151,824
RECONCILIATION OF CASH TO		
STATEMENT OF FINANCIAL POSITION		
Cash and cash equivalents	\$ 10,362,095	\$ 15,190,508
Cash restricted by donor	598,169	865,877
Cash designated by board	2,320,234	95,439
Total cash	\$ 13,280,498	\$ 16,151,824
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES		
Right-of-use asset obtained in exchange for operating lease liability	\$ 64,975	\$ -
	•	

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies of King of Kings Lutheran Church and Affiliates (together the "Church"). These policies are in accordance with accounting principles generally accepted in the United States of America.

#### 1. <u>Organization</u>

The King of Kings Lutheran Church of Omaha, Nebraska, is a Nebraska non-profit corporation incorporated on December 19, 1962, and operates under the denomination of the Lutheran Church - Missouri Synod. In addition, King of Kings Lutheran Church is the Supported Organization of the following supporting: Glory Enterprises, Inc. (GEI), Royal Land, Inc. (RLI) and King of Kings Lutheran Church Foundation (Foundation). These corporations operate exclusively for the benefit of, to perform the charitable functions of, or to carry out the charitable purposes of King of Kings Lutheran Church. The accompanying consolidated financial statements include the accounts of all four organizations. All significant intercompany transactions have been eliminated in the consolidation.

GEI was established to operate a Christian publication company to develop and publish curricula for the education of Christian youth, and to own and operate one or more Christian bookstores.

RLI was established to acquire, own, lease, sell, renovate, improve, trade, and operate real and personal property, including but not limited to the campus and sanctuary of the Church as well as land for expansion or replacement of the campus.

The Foundation was established to receive and maintain a fund or funds of real or personal property, or both, to further the ministry of the Church.

The Core Center, LLC was established to provide Christian counseling services to KOK congregation and the Omaha community.

The officers of the corporation as of December 31, 2023, are as follows:

Mr. Dave Reddel President
Ms. Kayla Marty Vice President
Mr. Brad Rohlfsen Treasurer

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 1. <u>Organization – Continued</u>

The Church's purpose is to transform lives, knowing there is no greater calling than to be part of what God is doing in this world. King of Kings exists to join God on His mission of transforming hearts and lives, through connection to God, connection to each other, and connection to the world. King of Kings has the following core values: reliant, courageous, authentic, and generous. These values support the purpose and shape the culture of King of Kings.

The Church provides ministry services that include mid-week and weekend worship opportunities, missions, and outreach programs, educational classes, children's and students' worship activities, preschool and childcare programs, pastoral care, and a library.

#### 2. <u>Basis of Accounting</u>

The Church maintains its accounting records and prepares its consolidated financial statements on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

#### 3. Financial Statement Presentation

The Church is required to report information regarding its financial position and activities according to two classes of net assets:

- a. Net assets without donor restrictions are assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Church. These net assets may be used at the discretion of the Church's management and the board of directors. A board-designated endowment, which results from an internal designation, is generally not donor-restricted and is classified as net assets without donor restrictions. The governing board has the right to decide at any time to expend such funds.
- b. Net assets with donor restrictions are assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Church or by the passage of time. Some donor-imposed restrictions impose limits that are permanent.

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 4. <u>Use of Estimates</u>

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure on contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 5. Cash and Cash Equivalents

For purposes of the consolidated statement of cash flows, the Church considers all highly liquid debt instruments with a maturity of three months or less to be cash equivalents. Cash and cash equivalents designated for long-term purposes or received with donor-imposed restrictions limiting their use to long-term purposes are not considered cash or cash equivalents for purposes of the statement of cash flows.

Cash and cash equivalents are measured at amortized cost, thus included in the scope of ASC 326, however, management has not historically experienced any losses on such accounts, and is not aware of current events or scenarios that would lead management to believe an expected credit loss is likely, and also does not have any information that would provide for a reasonable or supportable forecast of expected credit loss and therefore believes these financial assets have a current expected credit loss of zero.

#### 6. Cash Restricted by Donor

These funds have been restricted by donors for specific capital purchases and operating expenses.

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 7. <u>Accounts Receivable</u>

Management reviews receivables regularly to determine any amount that may not be collected based on prior collection history. The estimated rate is then adjusted based upon future forecasted changes in unemployment rates over the next 12 months. The change in projected unemployment rate for 2024 is not considered material. Management considers all receivables as of December 31, 2023, to be 100% collectible; therefore, no allowance has been recorded. All receivables are due within one year and accrue no interest.

The Organization writes off receivables when there is information that indicates the debtor is facing significant financial difficulty and there is no possibility of recovery. If any recoveries are made from any accounts previously written off, they will be recognized in income or an offset to credit loss expense in the year of recovery, in accordance with our accounting policy election. There were no write offs for the year ended December 31, 2023.

#### 8. Assets Limited as to Use

Assets limited as to use are recorded based on resolutions approved by the Board of Lay Ministry for designated purposes and reduced by expenditures for these purposes.

#### 9. <u>Property and Equipment</u>

The Church maintains a capitalization policy of \$2,500. Property and equipment acquisitions are recorded at cost. Depreciation is computed using the straight-line method over the following estimated useful lives of assets:

Land improvements	20 years
Furniture and equipment	3-10 years
Buildings	40 years
Building improvements	10 years

When property and equipment are retired or otherwise disposed of, the related cost and accumulated depreciation are removed from the respective accounts, and any resulting gain or loss on disposition is reflected in operations.

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 9. Property and Equipment - Continued

Repairs and maintenance are expensed as incurred; expenditures for additions, improvements and replacements are capitalized.

All of the Church's long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the sum of the expected future cash flows is less than the carrying amount of the asset, a loss is recognized.

#### 10. Other Assets, Net

Other assets at December 31, 2023 include copyrights and trademarks relating to publishing activities. In accordance with Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and other Intangible Assets, these assets are not amortized but are assessed for impairment at least annually.

#### 11. Deferred Revenue

Deferred revenue is recorded when payments for services are billed or received before they are earned.

#### 12. Revenue Recognition

All contributions are considered available for the Church's general programs unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor are reported as revenues with donor restrictions and increase the respective class of net assets. Contributions received with donor restrictions that are met in the same reporting period are reported as revenues without donor restrictions and increase the respective class of net assets.

Investment income that is limited to specific uses by donor restrictions is reported as increases in revenues without donor restrictions if the restrictions are met in the same reporting period as the income is recognized.

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 12. Revenue Recognition - Continued

Contract revenue related to tuition income is recognized monthly based on enrolled students; adjustments are made during the month for drop-in students. Families must give a 30-day notice to withdraw their child from the early childhood program to avoid charges for future months. Contract revenue related to warehouse rental income is recognized monthly according to the terms of the lease agreement.

#### 13. <u>Donor Restricted Gifts</u>

Unconditional promises to give cash and other assets are accrued at estimated fair value at the date each promise is received. The gifts are reported as net asset with donor restriction if received with donor stipulations that limit the use of the donated assets.

When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported as an increase in net assets without donor restrictions.

Gifts of cash that must be used to acquire long-lived assets are reported as net assets with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the acquired long-lived assets are placed into service.

#### 14. Contributed Nonfinancial Assets

In addition to receiving cash contributions, the Church occasionally receives inkind contributions from various donors. It is the policy of the Church to record the estimated fair market value of certain in-kind donations as an asset or expense in its financial statements, and similarly increase donations by a like amount. A substantial number of volunteers have donated significant amounts of time to the Church's programs and supporting services.

#### NOTE A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – CONTINUED

#### 14. In-kind Contributions – Continued

Contributions of donated services that create or enhance nonfinancial assets or that require specialized skills, are provided by individuals possessing these skills, and would typically need to be purchased if not provided by donation, are recorded at their fair values in the period received. For the year ended December 31, 2023 and 2022, no substantial contributions of services or materials occurred, therefore, there were no amounts recorded for contributed services and materials.

#### 15. Advertising

The Church expenses its advertising costs as incurred the first time the advertising takes place. Advertising expense was \$58,768 and \$102,525 in 2023 and 2022, respectively.

#### 16. Income Taxes

King of Kings Lutheran Church, GEI, RLI and the Foundation are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code and are exempt from federal income taxes on related income pursuant to Section 502(a) of the code.

#### 17. Newly Adopted Accounting Standards

In June 2016, the FASB issued guidance (FASB ASC 326) which significantly changed how entities will measure credit losses for most financial assets and certain other instruments that aren't measured at fair value through net income. The most significant change in this standard is a shift from the incurred loss model to the expected loss model. During the years ended December 31, 2023 and 2022 no financial assets, material to the financial statements, were held by the Church that are subject to the guidance in FASB ASC 326. All receivable balances are immaterial and considered fully collectible.

#### NOTE B. PROPERTY AND EQUIPMENT

A summary of property and equipment at December 31, 2023 and 2022 is as follows:

	2023	2022
Land and land improvements	\$ 1,425,000	\$ 1,425,000
Furniture and equipment	3,542,776	2,401,139
Building and improvements	11,748,674	10,615,142
Less accumulated depreciation	(9,758,210)	 (9,131,155)
Property and equipment, net	\$ 6,958,240	\$ 5,310,126

Depreciation expense of \$627,054 in 2023 and \$462,488 in 2022 is included in the consolidated statement of activities and changes in net assets.

#### NOTE C. OTHER ASSETS, NET

Other assets, net include trademarks and copyrights relating to publishing activities are \$9,009 as of December 31, 2023 and 2022.

#### NOTE D. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are available for the following purposes at December 31, 2023 and 2022.

	2023			2022		
Restricted for use in 2023	\$	9,000		\$	10,600	
Scholarships		301,744			267,801	
Building improvement		-			129,021	
Missions		189,816			301,089	
Benevolence		46,213			74,434	
Foundation		40			293	
Miscellaneous		27,014			81,630	
Total	\$	573,827		\$	864,868	

#### NOTE D. NET ASSETS WITH DONOR RESTRICTIONS - CONTINUED

Net assets released from restrictions as of December 31, 2023 and 2022 are as follows:

	2023			2022
Restricted for the following year's operations	\$	-	\$	-
Scholarships		27,850		41,650
Building improvement		131,042		716,995
Missions		665,789		622,166
Benevolence		76,365		68,320
Foundation		388		692
Miscellaneous		23,375		172,600
	\$	924,809	\$	1,622,423

#### NOTE E. BOARD DESIGNATED NET ASSETS

During the year, the Board of Lay Ministries internally designated funds from net assets without donor restriction. As of December 31, 2023 and 2022, the internal designations allowed for the following uses:

	2023				2022
Building Repair Reserve	\$	77,439		\$	65,439
Equipment Repair Reserve		42,000			30,000
Building Improvements		1,387,059			-
Mutlisite		407,600			-
AV Improvements		406,136			
	\$	2,320,234		\$	95,439

#### NOTE F. RETIREMENT PLAN

The Church participates in a multi-employer pension plan administered by the Concordia Plan Services Lutheran Church Missouri Synod. This plan covers substantially all full-time ministry personnel and part-time ministry personnel working over 20 hours a week. The Church made contributions of \$190,477 and \$196,928 to this plan for the years ended December 31, 2023 and 2022, respectively.

#### NOTE F. RETIREMENT PLAN – CONTINUED

The Church also participates in a salary reduction contribution plan pursuant to Section 403(b) of the Internal Revenue Code, covering substantially all employees. Under the plan, employees contribute a specified percentage of their salary, or a fixed dollar amount, to the plan. The Church's matching contribution is 50% of each participant's contribution, up to 2% of each employee's salary. The Church's matching contributions in 2023 and 2022 were \$51,530 and \$41,234 respectively.

#### NOTE G. CONCENTRATION OF CREDIT RISK

The Church is supported by contributions from the public. The Church's market is concentrated in the greater Omaha, Nebraska metropolitan area.

The basic Federal Deposit Insurance Coverage (FDIC) is \$250,000 per depositor. The Church holds certain investments that are protected, up to \$500,000 per institution, by the Securities Investor Protection Corporation (SIPC). The Church, at times, maintains cash and investment deposits in excess of FDIC and SIPC limits. Management believes the risk relating to these deposits is minimal. As of December 31, 2023 there was \$10,067,412 of deposits in excess of FDIC insurance limits.

#### NOTE H. COMMITMENTS AND CONTINGENCIES

The Church has one five year operating lease for the use of a copier. The lease has a remaining term of 57 months, with a discount rate of 4.29%. As of December 31, 2023, and 2022, net right-of-use assets recorded under operating leases were \$61,193 and \$9,178, respectively. Lease expense for equipment for the years ended December 31, 2023 and 2022, was \$13,939 and \$13,792, respectively.

Amounts obligated under lease arrangements for future fiscal years are as follows:

Year ending December 31	 Mount
2024	\$ 14,462
2025	14,462
2026	14,462
2027	14,462
2028	 10,845
Total undiscounted cash flows	68,693
Less: present value discount	(6,425)
Total lease liabilities	\$ 62,268

#### NOTE I. RENTAL INCOME

The Church is the lessor of certain space under various operating leases. Rental income is recorded monthly as earned. Rental income for the years ended December 31, 2023 and 2022, were \$737,400 and \$681,358, respectively.

The future minimum rentals under these leases are as follows:

Year ending	
December 31	 Amount
2024	\$ 683,132
2025	 263,745
Total	\$ 946,877

#### NOTE J. FUNCTIONAL EXPENSE ALLOCATION

The Church provides ministry and education services. When possible, direct program costs are assigned to the respective ministry program or department. Certain facilities costs have been allocated among the programs and supporting services benefited based on the square footage of the space occupied by the program.

	2023	2022
Program services	\$ 7,301,243	\$ 6,833,201
General and administrative	943,780	896,133
Total expenses	\$ 8,245,023	\$ 7,729,334

#### NOTE K. AVAILABILITY AND LIQUIDITY

The Church regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the use of its available funds. The Church has various sources of liquidity at its disposal, including cash and cash equivalents. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Church considers all expenditures related to its ongoing activities of program services, as well as, to support those activities to be general expenditures. In addition to financial assets available to meet general expenditures over the next 12 months, the Church operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

#### NOTE K. AVAILABILITY AND LIQUIDITY - CONTINUED

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2023 are:

Financial	assets	at	vearend.
1 illaliciai	assets	aı	y carcilu.

Cash and cash equivalents	\$ 10,362,095
Cash restricted by donor	598,169
Cash designated by Board	2,320,234
Accounts receivable	 13,007
Total financial assets	\$ 13,293,505
s amounts not available to be used over the next 12 months:	

Less

Board designated funds	\$ (2,320,234)
Donor restricted for a specific purpose	 (573,827)
	(2,894,061)
Financial assets available to meet general	

expenditures over the next 12 months \$ 10,399,444

#### NOTE L. SUBSEQUENT EVENTS

Management has evaluated subsequent events through July 12, 2024, which is the date the financial statements were issued, and has concluded there were no events or transactions occurring between year end and this date that would require recognition or disclosure in the financial statements other than those already disclosed.



### King of Kings Lutheran Church and Affiliates CONSOLIDATING STATEMENT OF FINANCIAL POSITION December 31, 2023

ASSETS	King of Kings Church			Glory rprises, Inc.	Royal Land, Inc.		ng of Kings Foundation		he Core nter LLC		minating Entries	C	onsolidated
CURRENT ASSETS  Cash and cash equivalents	\$ 13,575		\$		\$ 1,103,989	\$	9,233,259	\$	11,272	s		\$	10,362,095
Cash restricted by donor	φ	288,950	Þ	25,344	\$ 1,105,969	φ	283,875	φ	11,2/2	Φ	_	Ф	598,169
Cash designated by board		2,320,234		23,344	_		205,075		_		_		2,320,234
Accounts receivable		13,007		_	_		_		_		_		13,007
Inventories		13,490		_	_		_		_		_		13,490
Prepaid expenses		28,773		500	_		_		500		(6,000)		23,773
Total current assets		2,678,029		25,844	1,103,989		9,517,134		11,772		(6,000)		13,330,768
NONCURRENT ASSETS													
Capital assets, net		1,792,618		-	5,165,622		-		-		-		6,958,240
Right of use asset, net		61,193		-	-		-		-		-		61,193
Other assets				9,009					-		-		9,009
Total noncurrent assets		1,853,811		9,009	5,165,622		-		-		-		7,028,442
Total assets	\$	4,531,840	\$	34,853	\$ 6,269,611	\$	9,517,134	\$	11,772	\$	(6,000)	\$	20,359,210
LIABILITIES AND NET ASSETS													
CURRENT LIABILITIES													
Accounts payable	\$	157,130	\$	_	\$ -	\$	-	\$	-	\$	-	\$	157,130
Accrued salaries, vacation, and benefits payable		291,115		-	-		-		-		-		291,115
Deferred revenue		1,126		_	_		-		-		-		1,126
Lease liability - current		12,078		-	-		-		-		-		12,078
Total current liabilities		461,449	_	-	-		-	_	-	_	-		461,449
LONG-TERM LIABILITIES													
Lease Liability - long term		50,190		-	-		-		-		-		50,190
Other long-term liabilities		6,000			5,000				-		(6,000)		5,000
Total liabilities		517,639		-	5,000		-		-		(6,000)		516,639
NET ASSETS													
Net assets without donor restrictions													
Designated by board		2,320,234		-	-		-		-		-		2,320,234
Undesignated		1,438,868			6,264,611		9,233,259		11,772		-		16,948,510
Total net assets without donor restrictions		3,759,102		-	6,264,611		9,233,259		11,772		-		19,268,744
Net assets with donor restrictions		255,099		34,853			283,875						573,827
Total net assets		4,014,201	_	34,853	6,264,611		9,517,134		11,772		- (5.000)		19,842,571
Total liabilities and net assets	\$	4,531,840	\$	34,853	\$ 6,269,611	\$	9,517,134	\$	11,772	\$	(6,000)	\$	20,359,210

See independent auditor's report. - 23 -

### King of Kings Lutheran Church and Affiliates CONSOLIDATING STATEMENT OF FINANCIAL POSITION December 31, 2022

ASSETS	King of Kings Church			Glory prises, Inc.	]	Royal Land, Inc.	King of Founda			ne Core nter LLC		nination Intries	Consolidated	
CURRENT ASSETS									-					
Cash and cash equivalents	\$	550,416	\$	-	\$	5,895,007	\$ 8,730	6,394	\$	8,691	\$	-	\$	15,190,508
Cash restricted by donor		549,456		62,907		-	253	3,514		-		-		865,877
Cash designated by board		95,439		-		-		-		-		-		95,439
Accounts receivable		11,207		-		-		-		525		-		11,732
Inventories		5,295												5,295
Prepaid expenses		21,548		500		-		-		500		(6,000)		16,548
Total current assets		1,233,361		63,407		5,895,007	8,989	9,908		9,716		(6,000)		16,185,399
NONCURRENT ASSETS														
Capital assets, net		879,530		-		4,430,596		-		-		-		5,310,126
Right of use asset, net		9,178		-		-		-		-		-		9,178
Other assets				9,009										9,009
Total noncurrent assets		888,708		9,009		4,430,596		-		-		-		5,328,313
Total assets	\$	2,122,069	\$	72,416	\$	10,325,603	\$ 8,989	9,908	\$	9,716	\$	(6,000)	\$	21,513,712
LIABILITIES AND NET ASSETS														
CURRENT LIABILITIES														
Accounts payable	\$	174,355	\$	-	\$	-	\$	-	\$	-	\$	-	\$	174,355
Accrued salaries, vacation, and benefits payable		265,868		-		-		-		-		-		265,868
Deferred revenue		1,125		-		-		-		325		-		1,450
Lease liability - current		9,178		-		-		-		-		-		9,178
Total current liabilities		450,526		-		-		-		325		-		450,851
LONG-TERM LIABILITIES														
Lease liability - long-term		-		-		-		-		-		-		-
Other long-term liabilities		6,000				5,000						(6,000)		5,000
Total liabilities		456,526		-		5,000		-		325		(6,000)		455,851
NET ASSETS														
Net assets without donor restrictions														
Designated by board		95,439		-		-		-		-		-		95,439
Undesignated	1,031,164			2		10,320,603	8,730	6,394		9,391		-		20,097,554
Total net assets without donor restrictions	1,126,603			2		10,320,603	8,730	6,394	9,391			-		20,192,993
Net assets with donor restrictions	538,940			72,414		-	253,514		-		-			864,868
Total net assets	1,665,543				10,320,603		8,989,908		9,391					21,057,861
Total liabilities and net assets	\$	2,122,069	\$	72,416	\$ 10,325,603		\$ 8,989,908		\$ 9,716				\$	21,513,712

See independent auditor's report. - 24 -

#### King of Kings Lutheran Church and Affiliates CONSOLIDATING STATEMENT OF ACTIVITIES For the year ended December 31, 2023

	King o	of Kings Lutheran C	hurch	Glo	ry Enterprises, In	c.			King of Kings Four	ndation	The Core Cer	nter LLC		
	Without Donor Restrictions	With Donor Restrictions	Total KOK	Without Donor Restrictions	With Donor Restrictions	Total GEI	RLI Without Donor Restrictions	Without Donor Restrictions	With Donor Restrictions	Total KOK - Foundation	Without Donor Restrictions	Total The Core	Eliminating Entries	Consolidated
REVENUE, SUPPORT, AND RECLASSIFICATIO														
Contributions/offerings	\$ 8,059,075	\$ 490,781	\$ 8,549,856	S -	\$ 20,167	\$ 20,167	\$ -	S -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ (4,467,600)	\$ 4,122,423
Tuition	1,454,276	-	1,454,276	-	-	-	-	-	-	-	-	-	-	1,454,276
Property rental	781,225	-	781,225	-	-	-	6,000	-	-	-	24,575	24,575	(74,400)	737,400
Miscellaneous property income	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net investment income/(loss)	7,927	83,069	90,996	-	47	47	62,152	497,493	37,011	534,504	-	-	-	687,699
Program income	2,426	-	2,426	-	2,693	2,693	-	-	-	-	-	-	-	5,119
Merchandise Income	1,003	-	1,003	-	-	-	-	-		-	-	-		1,003
Other operating revenue	437,013	-	437,013	-	-	-	-	-	-	-	-	-	(415,200)	21,813
Net assets released from restrictions	857,691	(857,691)		60,468	(60,468)			6,650	(6,650)					
Total revenue, support, and reclassification	11,600,636	(283,841)	11,316,795	60,468	(37,561)	22,907	68,152	504,143	30,361	534,504	44,575	44,575	(4,957,200)	7,029,733
EXPENSES														
Program services	6,937,494	-	6,937,494	56,870	-	56,870	5,198,285	6,000	-	6,000	38,594	38,594	(4,949,939)	7,287,304
Management and general	898,388	-	898,388	3,600	_	3,600	59,392	_	-	-	3,600	3,600	(21,200)	943,780
Total expenses	7,835,882		7,835,882	60,470	-	60,470	5,257,677	6,000		6,000	42,194	42,194	(4,971,139)	8,231,084
CHANGE IN NET ASSETS	3,764,754	(283,841)	3,480,913	(2)	(37,561)	(37,563)	(5,189,525)	498,143	30,361	528,504	2,381	2,381	13,939	(1,201,351)
INTERCOMPANY TRANSFER TO (FROM) AFFILIATE	(1,132,255)		(1,132,255)				1,133,533	(1,278)		(1,278)				
CHANGE IN NET ASSETS	2,632,499	(283,841)	2,348,658	(2)	(37,561)	(37,563)	(4,055,992)	496,865	30,361	527,226	2,381	2,381	13,939	(1,201,351)
NET ASSETS, BEGINNING OF YEAR	1,126,603	538,940	1,665,543	2	72,414	72,416	10,320,603	8,736,394	253,514	8,989,908	9,391	9,391		21,057,861
NET ASSETS, END OF YEAR	\$ 3,759,102	\$ 255,099	\$ 4,014,201	\$ -	\$ 34,853	\$ 34,853	\$ 6,264,611	\$ 9,233,259	\$ 283,875	\$ 9,517,134	\$ 11,772	\$ 11,772	\$ 13,939	\$ 19,856,510

#### King of Kings Lutheran Church and Affiliates CONSOLIDATING STATEMENT OF ACTIVITIES For the year ended December 31, 2022

	King of	Kings Lutheran C	hurch	Glor	ry Enterprises, In		RLI	_	1	King of	Kings Found	ation	 The Core Cer	nter LLC				
	Without Donor Restrictions	With Donor Restrictions	Total KOK	Without Donor Restrictions	With Donor Restrictions		Total GEI	Without Dono Restrictions	. 1	Without Donor Restrictions		th Donor strictions	Total KOK - Foundation	hout Donor	Total The Core		imination Entries	Consolidated
REVENUE, SUPPORT, AND RECLASSIFICATION	N .																	
Contributions/offerings	\$ 3,574,176	\$ 753,966	\$ 4,328,142	\$ -	\$ 20,587	\$	20,587	\$	- \$	11,236	\$	-	\$ 11,236	\$ 25,100	\$ 25,100	\$	(21,282)	\$ 4,363,783
Tuition	1,293,703	=	1,293,703	=	=		-		-	=		-	=	-	-		-	1,293,703
Property rental	671,758	-	671,758	-	-		-	6,00	)	-		-	-	18,000	18,000		(14,400)	681,358
Miscellaneous property income	4,650	=	4,650	=	=		-		-	=		-	=	-	-		-	4,650
Net investment income/(loss)	7,183	8,079	15,262	29	-		29	42	5	(147,620)		(30,112)	(177,732)	-	-		-	(162,015)
Conferences/events	29,776	13,964	43,740	-	-		-		-	-		-	-	-	-		-	43,740
Publishing sales	-	=	-	2,238	=		2,238		-	=		-	=	-	-		-	2,238
Other operating revenue	126,489	6,995	133,484	-	-		-		-	-		-	-	-	-		(20,200)	113,284
Gain on sale of assets	-	-	-	-	-		-	4,397,12	5	-		-	-	-	-		-	4,397,126
Net assets released from restrictions	1,576,219	(1,576,219)		43,204	(43,204)					3,000		(3,000)						
Total revenue, support, and reclassification	7,283,954	(793,215)	6,490,739	45,471	(22,617)		22,854	4,403,55	2	(133,384)		(33,112)	(166,496)	43,100	43,100		(55,882)	10,737,867
EXPENSES																		
Program Services	6,187,286	-	6,187,286	54,979	-		54,979	603,21	)	3,001		-	3,001	40,607	40,607		(55,882)	6,833,201
Management and General	896,133	-	896,133	-	-		-		-	-		-	-	-	-		-	896,133
Total expenses	7,083,419		7,083,419	54,979		_	54,979	603,21	)	3,001			3,001	40,607	40,607		(55,882)	7,729,334
CHANGE IN NET ASSETS	200,535	(793,215)	(592,680)	(9,508)	(22,617)		(32,125)	3,800,34	2	(136,385)		(33,112)	(169,497)	2,493	2,493		-	3,008,533
INTERCOMPANY TRANSFER TO (FROM) AFFILIATE	55,737	(599,500)	(543,763)			_	<u> </u>	543,76	3	<u> </u>				 <u>-</u> _				
CHANGE IN NET ASSETS	256,272	(1,392,715)	(1,136,443)	(9,508)	(22,617)		(32,125)	4,344,10	5	(136,385)		(33,112)	(169,497)	2,493	2,493		-	3,008,533
NET ASSETS, BEGINNING OF YEAR	870,331	1,931,655	2,801,986	9,510	95,031		104,541	5,976,49	3	8,872,779		286,626	9,159,405	 6,898	6,898	_		18,049,328
NET ASSETS, END OF YEAR	\$ 1,126,603	\$ 538,940	\$ 1,665,543	\$ 2	\$ 72,414	\$	72,416	\$ 10,320,60	3 \$	8,736,394	\$	253,514	8,989,908	\$ 9,391	\$ 9,391	\$	-	\$ 21,057,861

### King of Kings Lutheran Church and Affiliates CONSOLIDATING STATEMENT OF FUNCTIONAL EXPENSE For the year ended December 31, 2023

		King	of King	s Lutheran Cl	hurch				Consolida	ting Entities	:										
	Program Services			Management and General		Total		Program Services		agement General		Total	Elimination Entries		Program Services Consolidated		Management and General Consolidated			Total Expense	
Wages and salaries	\$	3,261,755	\$	287,792	\$	3,549,547	\$	60,655	\$	-	\$	60,655	\$	-	\$	3,322,410	\$	287,792	\$	3,610,202	
Payroll taxes		206,407		22,708		229,115		326		-		326		-		206,733		22,708		229,441	
Employee benefits		536,738		104,895		641,633		-		-		-		-		536,738		104,895		641,633	
Training & education		68,571		23,650		92,221		-		-		-		-		68,571		23,650		92,221	
Ministry food & supplies		267,971 -			267,971		7,457		-		7,457		-		275,428		-		275,428		
Ministry technology services & fees		101,435		-		101,435		-		-		-		-		101,435		-		101,435	
Volunteer Development		58,131		1,123		59,254		-		-		-		-		58,131		1,123		59,254	
Honorariums, consulting, recognition		78,465		-		78,465		14,901		-		14,901		-		93,366		-		93,366	
Scholarships		21,200		-		21,200		6,000		-		6,000		-		27,200		-		27,200	
Benevolence		55,357		-		55,357		-		-		-		-		55,357		-		55,357	
Event fees		137,689		-		137,689		-		-		-		-		137,689		-		137,689	
Promotions		58,768		-		58,768		-		-		-		-		58,768		-		58,768	
Office supplies & paper		-		19,882		19,882		-		-		-		-		-		19,882		19,882	
Missions		1,055,901		-		1,055,901		4,850,814		-		4,850,814	(	4,867,600)		1,039,115		-		1,039,115	
Postage & shipping		-		13,047		13,047		511		-		511		-		511		13,047		13,558	
Telephone & fax		6		19,513		19,519		-		-		-		-		6		19,513		19,519	
IT support		-		51,337		51,337		-		-		-		-		-		51,337		51,337	
Bank & transaction processing fees		36,040		21,108		57,148		-		-		-		-		36,040		21,108		57,148	
Professional fees		50		38,607		38,657	-		18,771		18,771		(15,200)		50		0 42,178			42,228	
Recruiting & moving		-		-		-	-		-		· -			-		-		-		-	
Equipment purchases, rental & maintenance		122,018		22,417		144,435	-		-		-			-		122,018		22,417		144,435	
Building repair & maintenance		68,323		3,156		71,479	_			-		-		-		68,323		3,156		71,479	
Building cleaning & janitorial		117,759		15,603		133,362		-		-		-		-		117,759		15,603		133,362	
Building heating & cooling		40,760		5,401		46,161		-		-		-		-		40,760		5,401		46,161	
Building security & fire		31,963		4,235		36,198		-		-		-		-		31,963		4,235		36,198	
Utilities		230,984		30,606		261,590		-		-		-		-		230,984		30,606		261,590	
Property taxes		-		78,034		78,034		-		-		-		-		-		78,034		78,034	
Property & liability insurance		-		88,561		88,561		-		-		-		-		-		88,561		88,561	
Grounds maintenance		103,540		13,719		117,259		-		-		-		-		103,540		13,719	117,259		
Vehicle repair & maintenance		1,916		254		2,170		-		-		-		-		1,916		254		2,170	
Depreciation expense		201,808		26,740		228,548		350,685		47,821		398,506		-		552,493		74,561		627,054	
Lease expense		73,939		6,000		79,939		8,400				8,400		(74,400)		13,939				13,939	
Total expenses	\$	6,937,494	\$	898,388	\$	7,835,882	\$	5,299,749	\$	66,592	\$	5,366,341	\$ (	4,957,200)	\$	7,301,243	\$	943,780	\$	8,245,023	